HALF THE SKY FOUNDATION AND SUBSIDIARIES Berkeley, California

CONSOLIDATED FINANCIAL STATEMENTS December 31, 2012 and 2011

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INDEPENDENT AUDITORS' REPORT

To the Audit Committee and Board of Directors Half the Sky Foundation and Subsidiaries Berkeley, California

#### **Report on the Financial Statements**

We have audited the accompanying consolidated financial statements of Half the Sky Foundation and Subsidiaries ("Foundation"), which comprise the consolidated statements of financial position as of December 31, 2012 and 2011, and the related consolidated statements of activities and changes in net assets, cash flows and functional expenses for the years then ended, and the related notes to the consolidated financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Half the Sky Foundation and Subsidiaries as of December 31, 2012 and 2011, and the results of its operations and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

## Emphasis of Matter

As discussed in Note 14 to the consolidated financial statements, the 2011 consolidated financial statements have been restated to correct a misstatement. Our opinion is not modified with respect to this matter.

Crowe Horwark LLP

Crowe Horwath LLP

Sacramento, California July 31, 2013

# HALF THE SKY FOUNDATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF FINANCIAL POSITION December 31, 2012 and 2011

		<u>2012</u>		Restated 2011
ASSETS				
Assets: Cash and cash equivalents Pledges receivable, net (Note 3) Other receivables Prepaid program expenses Inventory Property and equipment, net (Note 4) Deposits	\$	2,004,429 217,982 4,782 164,551 68,090 17,730 29,583	\$	2,729,641 2,564 4,277 146,372 80,680 34,250 28,345
Total assets	<u>\$</u>	2,507,147	<u>\$</u>	3,026,129
LIABILITIES AND NET ASSETS				
Liabilities: Accounts payable Accrued expenses Deferred rent liability	\$	319,721 98,633 <u>9,448</u>	\$	252,531 196,226 <u>11,957</u>
Total liabilities		427,802		460,714
Commitments and contingencies (Note 8)				
Net assets: Unrestricted net assets: Unrestricted (Note 14) Designated by the Board for endowment (Note 7 and 14) Total unrestricted net assets		120,977 <u>52,802</u> 173,779		194,693 <u>645,724</u> 840,417
Temporarily restricted (Note 5 and 14) Permanently restricted (Note 7 and 14)		1,905,566 		1,724,998
Total net assets		2,079,345		2,565,415
Total liabilities and net assets	<u>\$</u>	2,507,147	<u>\$</u>	3,026,129

See accompanying notes to consolidated financial statements.

#### HALF THE SKY FOUNDATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS Years Ended December 31, 2012 and 2011

	2012					Rest 20		
		Temporarily	Permanently			Temporarily	Permanently	
	Unrestricted	Restricted	Restricted	<u>Total</u>	<u>Unrestricted</u>	Restricted	Restricted	<u>Total</u>
Revenues, gains and other support:								
Contributions (Note 10)	\$ 4,153,659	\$ 5,567,611	\$-	\$ 9,721,270	\$ 3,888,780	\$ 5,289,700	\$-	\$ 9,178,480
Contributed services and materials	419,266	-	-	419,266	447,635	-	-	447,635
Merchandise sales	49,624	-	-	49,624	17,013	-	-	17,013
Interest and dividend income on investments	1,705	-	-	1,705	4,522	-	-	4,522
Other income	119,704	-	-	119,704	109,143	-	-	109,143
Net realized and unrealized gain on investments	-	-	-	-	27,630	-	-	27,630
Transfer for change in donor intent (Note 7)	(387,709)	387,709	-	-	-	-	-	-
Net assets released from restriction (Note 6)	5,774,752	(5,774,752)			5,171,542	<u>(5,171,542</u> )		
Total revenues, gains and other support	10,131,001	180,568		10,311,569	9,666,265	118,158		9,784,423
Expenses:								
Program services Fundraising:	8,973,167	-	-	8,973,167	8,614,516	-	-	8,614,516
Donated goods and services	193.224			193,224	238,238			238,238
Other fundraising	1,014,510	-	-	1,014,510	1,098,396	-	-	1,098,396
Other fundraising	1,014,310			1,014,510	1,090,390			1,090,390
Total fundraising	1,207,734	-	-	1,207,734	1,336,634	-	-	1,336,634
Merchandise costs	20,413	-	-	20,413	4,783	-	-	4,783
Management and general (Notes 8 and 9)	596,325			596,325	718,514			718,514
Total expenses	10,797,639	<u> </u>		10,797,639	10,674,447			10,674,447
Change in net assets	(666,638)	180,568	-	(486,070)	(1,008,182)	118,158	-	(890,024)
Net assets, beginning of year, originally stated	840,417	1,724,998	-	2,565,415	1,083,313	1,737,636	634,490	3,455,439
Restatement (Note 14)		<u> </u>			765,286	(130,796)	(634,490)	<u> </u>
Net assets, beginning of year, restated	840,417	1,724,998		2,565,415	1,848,599	1,606,840		3,455,439
Net assets, end of year	<u>\$ 173,779</u>	<u>\$ 1,905,566</u>	<u>\$</u>	<u>\$   2,079,345</u>	<u>\$ 840,417</u>	<u>\$    1,724,998</u>	<u>\$</u>	<u>\$ 2,565,415</u>

See accompanying notes to consolidated financial statements.

## HALF THE SKY FOUNDATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS Years Ended December 31, 2012 and 2011

		<u>2012</u>	Restated 2011
Cash flows used in operating activities: Change in net assets Adjustments to reconcile change in net assets to net cash used in operating activities:	\$	(486,070) \$	(890,024)
Depreciation Deferred rent liability Net realized and unrealized gains on investments Change in assets and liabilities:		23,839 (2,509) -	27,976 (1,380) (49,538)
Pledges receivable, net Other receivables Prepaid program expenses Inventory		(215,418) (505) (18,179) 12,590	107,380 10,347 (44,466) (13,653)
Deposits Accounts payable Accrued expenses Deferred income		(1,238) 67,190 (97,593)	33,749 103,040 74,165 (359)
Net cash used in operating activities		(717,893)	(642,763)
<b>Cash flows from investing activities:</b> Acquisition of property and equipment Loss on disposal of property and equipment Purchases of investments Proceeds from sale of investments		(9,113) 1,794 - -	(7,426) - (11,143) 1,120,927
Net cash (used in) provided by investing activities		(7,319)	1,102,358
(Decrease) increase in cash and cash equivalents		(725,212)	459,595
Cash and cash equivalents, beginning of the year		2,729,641	2,270,046
Cash and cash equivalents, end of the year	<u>\$</u>	2,004,429 \$	2,729,641

See accompanying notes to consolidated financial statements.

#### HALF THE SKY FOUNDATION AND SUBSIDIARIES STATEMENTS OF FUNCTIONAL EXPENSES Years Ended December 31, 2012 and 2011

			2012					2011		
				Management					Management	
	Program		Merchandise	and		Program		Merchandise	and	
	Service	Fundraising	<u>Cost</u>	<u>General</u>	<u>Total</u>	Service	Fundraising	<u>Cost</u>	General	<u>Total</u>
Expenses (Notes 7, 8 and 9):										
Compensation and benefits for non-field staff	\$ 1,928,962	\$ 564,976	\$-	\$ 371,200	\$ 2,865,138	\$ 1,571,836	\$ 649,624	\$-	\$ 449,929	\$ 2,671,389
Consulting and professional services	72,645	-	-	84,557	157,202	49,189	-	-	90,933	140,122
Office expenses	47,807	16,926	-	24,770	89,503	49,336	51,374	-	29,767	130,477
Information technology	352,012	13,516	-	-	365,528	524,425	19,763	-	34	544,222
Occupancy	89,447	· -	-	80,252	169,699	78,891	-	-	79,887	158,778
Travel	160,316	49,899	-	21,643	231,858	230,380	54,073	-	22,404	306,857
Conferences and meetings	125,055	-	-	· -	125,055	172,807	· -	-	-	172,807
Depreciation and amortization	23,839	-	-	-	23,839	-	-	-	27,976	27,976
Insurance	-	-	-	13,903	13,903	-	-	-	17,584	17,584
Compensation and benefits for field staff	3,958,557	-	-	-	3,958,557	3,688,504	-	-	-	3,688,504
Donated goods and services	33,377	193,224	-	-	226,601	54,140	238,238	-	-	292,378
Stipends and tuition	256,393	-	-	-	256,393	259,010	-	-	-	259,010
Orphanage Center construction, equipment	,				,	,				,
and furnishings	4,242	-	-	-	4,242	70,152	-	-	-	70,152
Surgery and nurturing care in connection	,				,	-, -				- , -
with China Care program	1,263,504	-	-	-	1,263,504	1,165,833	-	-	-	1,165,833
Family Village	56,636	-	-	-	56,636	83,646	-	-	-	83,646
Training programs and materials	533,513	-	-	-	533,513	395,190	-	-	-	395,190
Event expense	-	281,052	-	-	281,052	-	245,194	-	-	245,194
All other expense	66,862	88,141	20,413		175,416	221,177	78,368	4,783		304,328
Total functional expenses	<u>\$ 8,973,167</u>	<u>\$ 1,207,734</u>	<u>\$ 20,413</u>	<u>\$                                    </u>	<u>\$10,797,639</u>	<u>\$ 8,614,516</u>	<u>\$ 1,336,634</u>	<u>\$ 4,783</u>	<u>\$    718,514</u>	<u>\$10,674,447</u>

## NOTE 1 – ORGANIZATION AND OPERATION

Half the Sky Foundation (the "Foundation" or "HTS"), a non-profit public benefit corporation, was incorporated in November 1998 with its corporate office located in Berkeley, California.

The Foundation formed a Beijing Representative Office in June 2008. Effective since January 1, 2008 the Foundation also qualifies in the Netherlands as a charitable fund ("ANBI").

Half the Sky Foundation (Asia) Limited ("Asia Ltd."), a supporting organization of the Foundation, was incorporated in Hong Kong in March 2006. Half the Sky Foundation United Kingdom Limited ("UK Ltd."), another supporting organization of the Foundation, was incorporated in England and Wales in April 2008.

The consolidated financial statements include the accounts of the Foundation and all of the supporting organizations.

The Foundation was created in order to enrich the lives and enhance the prospects for orphaned children in China. The Foundation creates and operates infant nurture and early education programs, provides personalized learning for older children, and establishes loving permanent family care and guidance for children whose disabilities prevent them from finding adoptive families. It is the Foundation's goal to ensure that every orphaned child has a caring adult in her life and a chance at a bright future. The Foundation works in 51 state-run welfare institutions in 24 provinces and municipalities in China and offers six primary programs:

<u>The Infant Nurture (IN) Program</u>: In this program, designed to give infants aged 0-2 years a healthy start in life, the Foundation employs "nannies"- retired or laid-off workers from the local community - to cuddle, love and provide orphaned infants (0-2 years) the physical and emotional stimulation essential to normal development. The Foundation renovates rooms in the welfare institutions and provides training, salaries, other program expenses and supervision of staff.

<u>The Little Sisters Preschool (LSP) Program</u>: In this program, the Foundation-trained teachers use a unique and progressive curriculum that blends principles of the Reggio Emilia approach to early childhood education with contemporary Chinese teaching methods. The program is designed not only to prepare the children (2-7 years) to succeed in Chinese schools, but also to help develop the "whole child", facilitating healthy emotional, physical and cognitive development. The Foundation renovates rooms in the welfare institution and provides training, salaries, other program expenses and supervision of staff.

<u>The Youth Services (YS) Program</u>: In this program, individualized learning opportunities are provided for older children (8-21 years) who remain in the institutions. The Foundation tailors each program to the specific child, offering such services as tutoring prior to entrance exams, tuition to vocational schools, funds for music, dance, computer or art classes, and tutors for learning a second language. The Foundation also provides school fees for a growing number of orphans to attend universities throughout China.

<u>The Family Village (FV) Program</u>: In this program, children whose disabilities or special needs preclude adoption, live in permanent foster families in comfortable apartments in or nearby the welfare institutions. This program enables children who will never be adopted to grow up knowing the love of family while also receiving the support services that the welfare institution and the Foundation programs provide. The children attend the Foundation preschools and then go on to enjoy the enrichment opportunities of the Big Sisters Program. The Foundation partners with local governments to renovate apartments, provide furnishings, a small stipend for foster parents, ongoing training and miscellaneous fees.

## NOTE 1 – ORGANIZATION AND OPERATION (Continued)

<u>The China Care Program</u>: In this program, medically fragile orphaned infants and toddlers are provided with specialized medical treatment and nurturing after-care. Whether receiving 24-hour loving attention in the HTS China Care Home's Special Care Nursery or adjacent Medical Family Care Unit or in a nearby Beijing hospital, these tiny children not only receive life-saving medical treatment, they also learn that they are not alone in this world.

<u>Rainbow Program</u>: Beginning in October 2011, the Foundation began its Rainbow Program Implementation Plan to transition the Foundation to be a training and mentoring organization. The Foundation will provide training to all sites over the next 5 years to transition the responsibility of the site programs over to the Chinese government. By the end of December 31, 2011, 6 provinces had completed 14 sessions of the primary training program. By the end of December 31, 2012, 12 provinces had completed 96 sessions of the primary and secondary training program. The Foundation has trained 4,045 caregivers from 323 welfare centers. They anticipate that after the 5-year rainbow training, they will have covered at least 1,000 welfare centers. The Foundation will transition its mission to include conducting effective joint provincial training with China Center for Child Welfare and Adoption as well as ensure the sites maintain the Half the Sky program quality.

# NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

<u>Principles of Consolidation</u>: The accompanying consolidated financial statements include the accounts of the Foundation and its supporting organizations. Inter-organization transactions and balances have been eliminated upon consolidation.

<u>Foreign Currency</u>: Assets and liabilities denominated in foreign currencies are translated into United States of America dollars, the reporting currency, at exchange rates in effect on reporting dates, and revenue and expenses are translated at rates which approximate those in effect on transaction dates. A significant amount of the Foundation's expenses were paid for using the Chinese Renminbi for the years ended December 31, 2012 and 2011. Translation gains and losses were not material to the consolidated financial statements taken as a whole and are not reflected separately in the consolidated financial statements.

<u>Use of Estimates</u>: The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America ("GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates. The useful lives of fixed assets, allowance for pledges receivable and donated items are particularly subject to change.

<u>Basis of Presentation</u>: The consolidated financial statements have been prepared on the accrual basis of accounting which recognizes revenue and support when earned and expenses when incurred.

The financial statement presentation follows the guidance of Financial Accounting Standards Board (the "FASB") Accounting Standards Codification™ ("ASC") 958 - 205, Not-for-Profit Entities – Presentation of Financial Statements ("ASC 958 – 205"). Under ASC 958 – 205, the Foundation is required to report information regarding its financial position and activities classified as permanently restricted, temporarily restricted, and unrestricted net assets with the change in each of these classes of net assets to be presented in the consolidated statements of activities and changes in net assets.

## NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Unrestricted Net Assets - Unrestricted net assets have no donor-imposed restrictions and include those revenues and expenses associated with program and supporting services.

Temporarily Restricted Net Assets - Temporarily restricted net assets represent contributions that are limited in use by the Foundation in accordance with donor-imposed stipulations. These stipulations may expire with time or may be satisfied and removed by the actions of the Foundation according to the terms of the contribution. Upon satisfaction of such stipulations, net assets are released from temporarily restricted net assets and recognized as unrestricted net assets.

Permanently Restricted Net Assets - Permanently restricted net assets are restricted by the donor for investment in perpetuity, such as endowments. The income from such invested assets is available to support the activities of the Foundation.

<u>Cash and Cash Equivalents</u>: Cash and cash equivalents consist primarily of highly liquid investments with an original maturity of three months or less. Cash and cash equivalents are carried at cost which approximates fair value. The Foundation was unable to maintain a Chinese bank account under its name before the Beijing Representative Office registered. Accordingly, it set up two accounts maintained by the managing director of programs. The balance in these accounts was \$49,866 and \$44,540 at December 31, 2012 and 2011, respectively. Overseas program operations, such as employee salaries, are funded through wire transfers from the Foundation's U.S. office.

<u>Credit Risk</u>: The Foundation maintains cash and cash equivalents with commercial banks and other major financial institutions. Cash equivalents include overnight investments and money market funds. Cash balances may exceed the Federal Deposit Insurance Corporation ("FDIC") limits from time to time. Due to regulatory legislation signed into law during 2010, the FDIC is required to fully insure all noninterest-bearing account balances through December 31, 2012. After December 31, 2012, these balances are insured up to \$250,000. At December 31, 2012 and 2011, the Foundation had deposits at two financial institutions eligible for FDIC insurance coverage with carrying amounts of \$267,522 and \$515,164, and bank balances of \$267,522 and \$515,164, respectively. All balances were fully insured. The credit risk in pledges receivable is addressed as the Foundation evaluates the collectibility of pledges based on knowledge and available information about the donors. Additionally, any pledges that are expected to be collected after one year have been discounted and are reflected in the consolidated financial statements at their net present value.

<u>Pledges Receivable</u>: The Foundation evaluates the collectibility of its pledges receivable on an ongoing basis and records a reserve for potential uncollectible pledges receivable.

Other Receivables: Other receivables include interest.

<u>Property and Equipment, Net</u>: Acquisitions of property and equipment in excess of \$500 are capitalized. Purchased property and equipment are stated at cost. Significant donated property and equipment are recorded at their estimated fair value on the date of receipt. Depreciation is computed using the straight-line method over the estimated useful lives of the assets ranging from three to ten years.

## NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Impairment of Long-Lived Assets and For Long-Lived Assets To Be Disposed Of: Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to undiscounted future net cash flows, excluding interest, expected to be generated by the asset. If such assets are considered to be impaired, the impairment is recognized on an asset-by-asset basis. The impairment is measured as the amount by which the carrying amount of the asset exceeds the fair value of the asset (fair value determined by discounted cash flows, market comparison, or replacement cost). Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell. No assets have been determined to be impaired as of December 31, 2012 and 2011.

<u>Inventory</u>: Inventory consists principally of merchandise sold in the Foundation's on-line store and is stated at the lower of weighted average cost or market value.

<u>Revenue Recognition</u>: Contributions are recognized as revenue when they are received or unconditionally promised as prescribed by ASC 958 – 605, *Not-for-Profit Entities – Revenue Recognition* ("ASC 958 – 605"). The Foundation reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor stipulation expires, that is, when a stipulated time restriction ends or the purpose is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported as net assets released from restrictions. Conditional promises to give are not recorded as contributions until the conditions on which they depend are substantially met.

Donor-restricted contributions whose restrictions are met in the same reporting period as the contribution is recorded are reported as temporarily restricted contributions and net assets released from restrictions as donor restrictions are met.

The Foundation recognizes revenues from on-line store sales upon the sale of merchandise.

<u>Contributed Services and Materials</u>: Contributed services and materials are recognized in accordance with ASC 958 – 605. The Foundation received and recorded contributed pro-bono legal services for the years ended December 31, 2012 and 2011, with estimated fair values of \$155,864 and \$98,566, respectively.

Contributed goods are recorded at estimated fair value at the date of receipt and amounted to \$263,402 and \$349,069 for the years ended December 31, 2012 and 2011, respectively.

Income Tax Status: The Foundation has been recognized as an organization exempt from tax pursuant to Internal Revenue Code Section 501(c)(3) and classified by the Internal Revenue Service as other than a private foundation, and has been recognized by the California Franchise Tax Board as exempt from California franchise taxes under Revenue and Taxation Code Section 23701(d). Asia Ltd. has been granted tax exempt status by the Hong Kong Inland Revenue Department. UK Ltd. has been granted tax exempt status by UK HM Revenue & Customs. The Foundation is also qualified as a charitable fund ("ANBI") in the Netherlands for tax purposes.

## NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Current accounting standards require the Foundation to disclose the amount of potential benefit or obligation to be realized as a result of an examination performed by a taxing authority. For the years ended December 31, 2012 and 2011, management has determined that the Foundation does not have any tax positions that result in any uncertainties regarding the possible impact on the Foundation's financial statements. The Foundation is no longer subject to examination by taxing authorities for years before 2008. The Foundation does not expect the total amount of unrecognized tax benefits to significantly change in the next 12 months. The Foundation recognizes interest and/or penalties related to income tax matters in income tax expense. The Foundation did not have any amounts accrued for interest and penalties at December 31, 2012 and 2011.

<u>Functional Expense Allocations</u>: The costs of providing the various program and supporting services have been summarized on a functional basis in the consolidated statements of activities and changes in net assets. Accordingly, certain expenses have been allocated among program services and supporting services based on estimates made by management.

<u>Fair Value of Financial Instruments</u>: Fair values of financial instruments are estimated using relevant market information and other assumptions. The Foundation's carrying amount for its cash and cash equivalents, pledges receivable, accounts payable, and accrued liabilities approximate fair value.

## NOTE 3 – PLEDGES RECEIVABLE, NET

Pledges receivable represent unconditional promises to give by donors and are recorded at net realizable value. Pledges receivables of \$217,982 and \$2,564 at December 31, 2012 and 2011, respectively, were expected to be collected within one year. There were no long-term pledge receivables at December 31, 2012 and 2011.

The Foundation has received notification of various conditional pledges. These pledges for which the conditions have not yet been substantially met are not included as revenues and are not included in total revenue on the accompanying consolidated statements of activities and changes in net assets for the years ended December 31, 2012 and 2011. There were conditional promises to give of \$833,815 and \$613,913 as of the years ended December 31, 2012 and 2011, respectively.

## NOTE 4 – PROPERTY AND EQUIPMENT, NET

Property and equipment consisted of the following at December 31:

		<u>2012</u>	<u>2011</u>
Equipment Furniture and fixtures	\$	150,307 \$ 26,219	143,923 25,284
Total		176,526	169,207
Less: accumulated depreciation		(158,796)	<u>(134,957</u> )
Property and equipment, net	<u>\$</u>	<u> 17,730</u>	34,250

Depreciation expense for the years ended December 31, 2012 and 2011 amounted to \$23,839 and \$27,976, respectively.

## NOTE 5 – TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets were available for the following purpose-restricted programs or locations at December 31, 2012 and 2011:

		<u>2012</u>		Restated 2011
2 HTS centers and 8 additional Family Village Projects	\$	-	\$	187,919
Beihai, Sanya and Wuhan	Ψ	64,254	Ψ	51,840
Changsha		161,679		247,045
Changzhou		26,244		,• .•
Chengdu				11,563
Chenzhou		37,254		28,736
China Care Club		8,239		20,700
The China Care Project (TCCP)		278,361		28,938
Chuzhou nanny salary		270,001		1,226
Digital Publishing and News Media Training		52,681		1,220
Fuzhou		1,381		2,888
Funds to cover "walk" events		6,219		2,000
Gaoyou LS		0,213		10,953
Guangzhou		91,491		197,697
Guilin and Shaoguan		89,709		113,528
Guiyang		16,578		115,520
Haikou		10,578		71 800
Hefei		4,781		71,809 4,404
Hohhot LSP		4,701		15,733
		-		241,325
National Training Program Chengdu and 9 additional Little Sister Programs		- 249,283		145,808
•				
Luoyang Maoming		27,598		35,091 23,703
Maonan		-		,
		-		8,578
Nanchang		23,310		- E1 660
Nanjing		74,030		51,669
National training curriculum		6,250		1,030 9,707
Qingdao Qianuwan Wuhan, Qingdao and Unumpi LS 2012		,		9,707 75,000
Qingyuan Wuhan, Qingdao and Urumqi LS 2012		69,053 27,775		,
Shaoyang		27,775		20,550
Shenzhen		122,663		116,925
Shijiazhuang		12,322		-
Tianjin through Q2 and Chongqing Q4		139,905		-
Video Resource Library		21,358		-
Wuzhou		1,661		9,162
Xinyang		3,778		-
Yiyang		-		1,404
YS newsletter project		-		10,767
Other support for operations		287,709		<u> </u>
Total temporarily restricted net assets	<u>\$</u>	1,905,566	<u>\$</u>	1,724,998

## NOTE 6 - TEMPORARILY RESTRICTED NET ASSETS RELEASED FROM RESTRICTIONS

Temporarily restricted net assets were released from donor restrictions by incurring expense satisfying the purpose of the restriction or by the passage of time during the year ended December 31, 2012:

JPMC National Training The China Care Project (TCCP)	\$ 1,241,325 1,263,585
China Care Clubs	128,161
Little Sister Preschools in Chengdu, Shenyang, Xi'an, Chongqing, Harbin, Nanning, Jinan, Shijiazhuang, Xiamen and Zhengzhou	196,525
2 HTS centers and 8 additional Family Village projects	187,919
VRL	175,644
Shijiazhuang	12,208
Tianjin, One CCH Room and Chongqing INP	160,095
Youth Service Program	164,154
Qingyuan, Wuhan, Qingdao and Urumqi LSP	155,947
Maoming	143,973
Changsha	138,923
Guangzhou (LS and YS)	133,101
Shenzhen	121,762
Nanjing	120,824
Guilin and Nanning (LS)	112,834
Guangzhou (IN and FV)	106,365
National training curriculum	103,460
Lianyungang	100,060
Wuzhou	82,498
	79,869
Beihai, Sanya & Wuhan INP	78,814
Haikou	71,809
HTS Strategic planning work	69,436
Luoyang (LS and IN) Jinan	65,241 54,522
Nanchang	46,167
Fuzhou	37,714
Changchun	36,547
YS newsletter project	31,942
Xinyang	28,521
Changzhou (IN & LS)	22,898
Chenzhou	21,474
Huangshi	21,008
Yueyang and Yiyang IN	20,000
Qingdao (YS & IN)	17,507
Shaoyang (LS and IN 2012)	17,214
Gaoyou (all but LS)	16,565
Hohhot (LSP)	15,733
Guiyang (FV from Q3 2012)	14,049
Chengdu (IN)	11,563
Yueyang (all but IN)	10,360
Maonan	8,578

## **NOTE 6 – TEMPORARILY RESTRICTED NET ASSETS RELEASED FROM RESTRICTIONS** (Continued)

AIDS/New Harmony Changzhou (FV) Other	\$	6,733 5,762 <u>115,363</u>
Total net assets released from restrictions	<u>\$</u>	5,774,752

# NOTE 7 – ENDOWMENTS

<u>Endowments</u>: The Foundation accounts for endowment gifts under Uniform Prudent Management of Institutional Funds Act (UPMIFA). From time to time, the fair value of assets associated with individual board-designated endowment funds may fall below the level that the donor or UPMIFA requires the Foundation to retain as a fund of perpetual duration. Deficiencies of this nature will be reported in unrestricted net assets, unless specified otherwise by donor, as required.

Interpretation of UPMIFA: The Board of Trustees has interpreted Uniform Prudent Management of Institutional Funds Act ("UPMIFA") as requiring the preservation of the fair value of the original and subsequent gifts as of the gift date of the Board-designated endowment funds absent explicit donor stipulations to the contrary.

The Foundation classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard prudence prescribed by UPMIFA. In accordance with UPMIFA, the Foundation considers the duration and preservation of the fund, the purposes of the organization and the donor-restricted endowment fund, general economic conditions, the possible effect of inflation and deflation, the expected total return from income and the appreciation of investments, and the investment policies of the organization in making a determination to appropriate or accumulate donor-restricted endowment funds.

<u>Return Objectives and Risk Parameters</u>: The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Foundation must hold in perpetuity or for a donor-specified period(s) as well as board-designated funds. During 2011, as approved by the Board of Directors, endowment funds were moved from the HTS U.S. account to the HTS Asia account and converted into Chinese Yuan to prevent the loss of exchange rate depreciation. Management anticipates a total return of 2% in certificates of deposit with bond funds as an additional investment alternative.

<u>Strategies Employed for Achieving Objectives</u>: To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets to invest the majority of the endowment funds into certificates of deposit to achieve long-term return objectives to maintain prudent risk constraints.

# **NOTE 7 – ENDOWMENTS** (Continued)

<u>Spending Policy and How the Investment Objectives Relate to Spending Policy</u>: The Foundation has a policy of appropriating for distribution each year up to 5 percent of the endowment fund's average fair value over the prior 12 quarters through the calendar year-end proceeding the fiscal year in which the distribution is planned. In establishing this policy, the Foundation considered the long-term expected return on its endowment. Accordingly, over the long-term, the Foundation expects the current spending policy to allow its endowment to grow 2 percent annually. This is consistent with the Foundation's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return. The Spending Policy will be reviewed and/or updated, and approved by the Board of Directors on an annual basis.

The endowment net asset composition by type of fund as of December 31, 2012, consist of the following:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Donor-restricted endowment funds	<u>\$                                    </u>	<u>\$                                    </u>	<u>\$ -</u>	<u>\$</u>
Board-designated endowment funds	<u>\$                                    </u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$                                    </u>
Endowment net assets,	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
beginning of year	\$ 645,724	\$-	\$-	\$ 645,724
Investment income including foreign currency exchange gains	3,962	-	-	3,962
Net appreciation (realized and unrealized)	-	-	-	-
Contributions	12,039	-	-	12,039
Appropriation of endowment assets for expenditure	(3,962	) -	-	(3,962)
Transfer for a change in donor intent	(387,709	) -	-	(387,709)
Transfers to remove assets from board-designated endowment funds	(217,252	)		(217,252)
	<u>\$                                    </u>	<u>\$                                    </u>	<u>\$                                    </u>	<u>\$                                    </u>

In 2012, a donor added a time restriction to an originally unrestricted donation of \$387,709 and was therefore, reclassified to temporarily restricted net assets.

# NOTE 7 – ENDOWMENTS (Continued)

The endowment net asset composition by type of fund as of December 31, 2011, restated, consist of the following:

-	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Donor-restricted endowment funds, restated Board-designated endowment funds, restated	<u>\$</u> <u>\$645,724</u>	<u>\$</u> <u>\$</u>	<u>\$</u> <u>\$</u>	<u>\$</u> - <u>\$645,724</u>
Endowment net assets, beginning of year, as restated	<u>Unrestricted</u> \$ 1,124,681	Temporarily <u>Restricted</u>	Permanently <u>Restricted</u>	<u>Total</u> \$ 1,124,681
Investment income including foreign currency exchange gains	20,290	-	-	20,290
Net appreciation (realized and unrealized)	18,141	-	-	18,141
Contributions	11,234	-	-	11,234
Appropriation of endowment assets for expenditure	(169,227)	) –	-	(169,227)
Transfer for a change in donor intent	-	-	-	-
Transfers to remove assets from board-designated endowment funds	(359,395)	)		(359,395)
	<u>\$ 645,724</u>	<u>\$                                    </u>	<u>\$                                    </u>	<u>\$ 645,724</u>

For the purposes of assisting the Foundation in funding operating expenses as the Foundation transitions to becoming a training and mentoring organization, the Foundation transferred board-designated endowment funds of \$359,395 and \$217,252 during the years ending December 31, 2011 and 2012, respectively.

## **NOTE 8 – COMMITMENTS AND CONTINGENCIES**

<u>Lease Obligation</u>: The Foundation leases office facilities in the United States, an apartment unit and an office facility in Beijing, People's Republic of China, and an office facility in Hong Kong. The operating leases expire at various dates through December 2014. Rent paid under these leases was approximately \$167,000 and \$153,000 for the years ended December 31, 2012 and 2011, respectively.

Year Ending December 31,		
2013 2014	\$	175,450 77,620
	<u>\$</u>	253,070

<u>Contingencies</u>: The Foundation is subject to legal proceedings and claims which arise in the ordinary course of business. In the opinion of management, the amount of ultimate liability with respect to such actions will not materially affect the financial position or results of operations of the Foundation.

## NOTE 9 – EMPLOYEE BENEFIT PLANS

In 2008, the Foundation had a 403(b) retirement plan for its employees. In January 1, 2009, the Foundation transferred all assets to a 401(k) plan, covering all employees who have met certain eligibility requirements. Under the 401(k) plan, employees may elect to contribute a certain percent of their eligible compensation to the 401(k) plan, subject to IRS limitations. The Foundation may make matching contributions during the year equal to a discretionary percentage, as determined by the Foundation, of the participant's salary reductions. Employer contributions vest at the rate of 20% per year with full vesting after 6 years of service with the Foundation. Total contributions made to the retirement plans by the Foundation for the years ended December 31, 2012 and 2011 were \$35,711 and \$22,475, respectively.

## **NOTE 10 – RELATED PARTY TRANSACTIONS**

For the years ended December 31, 2012 and 2011, recorded contribution revenue from members of the Board of Directors of Half the Sky Foundation or companies or individuals with which the Board of Directors are affiliated were \$742,310 and \$473,795, respectively.

## NOTE 11 – AFFILIATED PARTIES

Half the Sky Foundation Australia Limited ("Australia Ltd"), an affiliate of the Foundation, was incorporated in Victoria, Australia in May 2009. It has a joint development project with HTS as of 2011. Australia Ltd contributed \$53,557 and \$161,991 to the Foundation in the years ended December 31, 2012 and 2011, respectively. Half the Sky Foundation Canada Limited ("Canada Ltd"), another affiliate of the Foundation was incorporated in Canada in June 2009. Canada Ltd contributed \$64,395 and \$32,783 to the Foundation in the years ended December 31, 2012 and 2011, respectively.

## NOTE 12 – MAJOR CONTRIBUTIONS

For the years ended December 31, 2012 and 2011, the Foundation had two donors with more than 25% of total contributions.

## **NOTE 13 – COOPERATION AGREEMENT**

In early 2008, the Foundation entered into a cooperation agreement with the Ministry of Civil Affairs of the PRC ("MCA") known as the "Blue Sky Plan." Under this agreement, the Foundation works with the MCA to establish cooperative model centers and to develop relevant care and education programs in each of the provinces in the PRC. During the year ended December 31, 2011, the Foundation received a designated grant of \$466,911, from an international charity to implement this program, which is recorded in contributions revenue on the accompanying consolidated statements of activities and changes in net assets.

#### NOTE 14 – RESTATEMENT

On January 1, 2011, the Foundation corrected for an error in the classification of permanently restricted net assets. These funds were donated to the Half the Sky Endowment fund established by the Board. In 2006, the funds were improperly classified to permanently restricted net assets instead of unrestricted net assets – board designated endowments. The Foundation did not have donor-directed documentation indicating the nature of restrictions for these contributions; instead the Board had established designations for the Family Village project. As such, the January 1, 2011 permanently restricted net assets decreased by \$634,490 with a corresponding increase in unrestricted net assets – board designated endowments to correct for this error. The results for the year ended December 31, 2011, were also restated to reclassify \$11,234 of permanently restricted net assets that should also be reclassified to the unrestricted net assets – board designated. Lastly, \$169,227 of temporarily restricted net assets released during 2011 from restriction should also be reclassified to unrestricted activities. There is no impact on the overall net asset position of the Foundation for the year ended December 31, 2011.

Permanently restricted net assets, January 1, 2011 Restatement	\$	634,490 (634,490)
Permanently restricted net assets as of January 1, 2011, restated	<u>\$</u>	
Temporarily restricted net assets, January 1, 2011 Restatement	\$	1,737,636 (130,796)
Temporarily restricted net assets as of January 1, 2011, restated	<u>\$</u>	1,606,840
Unrestricted net assets, January 1, 2011 Restatement	\$	1,083,313 765,286
Unrestricted net assets as of January 1, 2011, restated	<u>\$</u>	1,848,599
Permanently restricted change in net assets, December 31, 2011 Restatement	\$	11,234 <u>(11,234</u> )
Permanently restricted change in net assets, December 31, 2011, restated	<u>\$</u>	<u> </u>

## NOTE 14 - RESTATEMENT (Continued)

Temporarily restricted change in net assets, December 31, 2011 Restatement	\$	(12,638) <u>130,796</u>
Temporarily restricted change in net assets, December 31, 2011, restated	<u>\$</u>	118,158
Unrestricted change in net assets, December 31, 2011 Restatement	\$	(888,620) (119,562)
Unrestricted change in net assets, December 31, 2011, restated	<u>\$</u>	<u>(1,008,182</u> )

## NOTE 15 – SUBSEQUENT EVENTS

The Foundation has evaluated the effects of subsequent events that have occurred subsequent to December 31, 2012 and through July 31, 2013 which is the date the financial statements were available to be issued, and has determined that there were no subsequent events that require recognition or disclosure in the financial statements or notes therein.